

Payment of Invoices

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1. Council Overall

Indicator	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value
INV004 Invoices Percentage of all council invoices paid within 30 days	99.42%	98.13%	99.17%	99.27%	99.72%	99.46%	99.88%	99.32%	99.47%	99.49%	99.5%	98.91%

2. Chief Executive's

Indicator	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value
INV004 CE-CEX Percentage of Chief Executive's invoices paid within 30 days	100%	100%	100%	100%	100%	100%	zero cases	zero cases	zero cases	100%	zero cases	zero cases
INV004 CE-COR Percentage of CEX Covid-19 invoices paid within 30 days	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases
INV004 CE-DHR Percentage of Director of HR & OD invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
INV004 CE-DLG Percentage of Director of Law & Governance invoices paid within 30 days	100%	85%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
INV004 CEX Percentage of CEX department invoices paid within 30 days	100%	87%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
INV004 RES-DDT Percentage of Digital Data & Technology invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

3. People

Indicator	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value
INV004 PEOP Percentage of People invoices paid within 30 days	99.5%	98.7%	99.5%	99.9%	99.9%	99.7%	99.9%	99.5%	99.8%	100%	99.6%	98.9%
INV004 PEOP-ASC Percentage of Adult Social Care invoices paid within 30 days	100%	99%	99%	100%	100%	100%	100%	99%	100%	100%	100%	99%
INV004 PEOP-CF Percentage of Childrens & Families invoices paid within 30 days	99%	97%	99%	100%	100%	100%	100%	100%	100%	100%	100%	99%
INV004 PEOP-COR Percentage of People Covid-19 invoices paid within 30 days	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases
INV004 PEOP-EDUC Percentage of Education invoices paid within 30 days	99%	99%	100%	99%	100%	100%	100%	99%	99%	100%	98%	99%
INV004 PEOP-OTH Percentage of Public Health - Other invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
INV004 PEOP-PBH Percentage of Public Health invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	98%	94%

Indicator	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value
INV004 PEOP-PHDI Percentage of Public Health Data & Intelligence Team invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

4. Environment & Communities

Indicator	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value
INV004 CUSTCOM Percentage of Customer & Communications invoices paid within 30 days	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases
INV004 EXEDIREC Percentage of Environment & Communities Direction & Business Management invoices paid within 30 days	100%	97%	100%	100%	100%	100%	100%	100%	98%	100%	100%	98%
INV004 E&C Percentage of Environment & Communities invoices paid within 30 days	99.4%	97.3%	98.5%	99.7%	99.2%	99%	100%	99.1%	99.5%	99.7%	99.4%	98.4%
INV004 LEIPACU Percentage of Leisure, Parks and Culture invoices paid within 30 days	99%	97%	98%	100%	99%	99%	100%	100%	100%	100%	99%	98%
INV004 PLNGRW Percentage of Planning & Growth invoices paid within 30 days	99%	98%	98%	100%	100%	100%	100%	99%	100%	98%	99%	98%
INV004 PRPTY Percentage of Property invoices paid within 30 days	100%	100%	100%	98%	97%	100%	100%	95%	98%	100%	100%	100%

5. Resources

Indicator	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value
INV004 EDRES Percentage of Executive Director of Resources invoices paid within 30 days	100%	100%	zero cases	100%	zero cases	100%	zero cases	100%	100%	zero cases	zero cases	zero cases
INV004 RES Percentage of Resources invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	99.5%	100%	99.5%
INV004 RES-CEC Percentage of Customer Experience & Change invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
INV004 RES-COR Percentage of Resources Covid-19 invoices paid within 30 days	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases
INV004 RES-F&C Percentage of Finance & Commercial invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
INV004 RES-TRN Percentage of Transformation invoices paid within 30 days	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases
INV004 REVFINTR Percentage of Revenues & Financial Transactions invoices paid within 30 days			100%	100%	100%	100%	100%	100%	100%	98%	100%	99%

6. Housing & Regeneration

Indicator	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value

Indicator	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value
INV004 H&R Percentage of Housing and Regeneration Group invoices paid within 30 days	98.5%	97.3%	98.2%	94.3%	99.6%	98.6%	99.4%	98.3%	97.4%	96.3%	99%	99.4%
INV004 HSERGN Percentage of Housing & Regeneration invoices paid within 30 days	98%	97%	98%	94%	100%	99%	99%	98%	97%	96%	99%	99%
INV004 MERIDW Percentage of Meridian Water invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	98%	100%

7. Corporate

Indicator	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value	Value
INV004 CORP-MGMT Percentage of Corporate Management invoices paid within 30 days	100%	100%	100%	zero cases	100%	100%	100%	100%	100%	100%	100%	100%
INV004 FININV-IN Percentage of Financing & Investment Income & Expenditure invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
INV004 CORPORATE Percentage of Corporate invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
INV004 OTHOPEXPE Percentage of Other Operating Expenditure Income & Expenditure invoices paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	zero cases	zero cases	100%
INV004 TAX-NONSP Percentage of Taxation & Non-Specific Grant Income invoices paid within 30 days	zero cases	100%	100%	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases	zero cases