

# Enfield's Joint Local Health and Wellbeing Strategy 2024-2030



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 North Central London  
Integrated Care System



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# Foreword

## **Our vision is to empower every Enfield resident to live healthier for longer.**

Good health takes resources, but good health is also a vital resource both for individuals and communities.

Across Enfield, London and the UK, we are all facing challenges. The impacts of inflation, higher interest rates, and the cost-of-living crisis are affecting residents, the public sector, businesses, and voluntary and community organisations. At the same time, we are facing unprecedented demands on health and social care services, and widening health inequalities.

In Enfield, far too many of our residents do not have fair and equal opportunities, and health inequalities are contributing to shorter lives with more years spent in ill health. In our borough, over 30% of children live in poverty; and residents living in our most deprived wards are likely to live seven years fewer than their wealthier neighbours, and over 15 years fewer in good health. Each year thousands of residents remain unregistered with a GP, which can further drive and contribute to health inequalities.

Enfield's Joint Local Health and Wellbeing Strategy sets out our ambition for every resident to **Start Well, Live Well and Age Well**. It outlines our commitments to supporting every child to have the best start in life and to thrive as they grow up; helping our communities to live active, healthy, and socially connected lives; and supporting residents to maintain independence well into older age. An important element of this journey is supporting the health and care workforce to empower our residents to identify and navigate information, advice, and support services. This enables our residents to take an active role in their own health and wellbeing, participate in their care, and to navigate local health and social care systems.<sup>1</sup>

This strategy builds on the important work already happening locally to tackle inequalities and to join up services and support in our community, and across health and social care. In implementing our strategy, we are committed to both improving the health and wellbeing of Enfield residents, but also to ensuring the services and support we provide are cost-effective, accessible, and sustainable.

Working with communities to prevent ill health takes time, but evidence shows that public health interventions can save money in the long-term, by reducing demand on the wider health and social care system.<sup>2 3</sup>

We pledge to work together across our local partnership and with our community to tackle inequality and to deliver the best possible services, so that every Enfield resident can live healthier for longer.

**Cllr Alev Cazimoglu**  
Cabinet Member for Health and Social Care



1 <https://www.healthliteracyplace.org.uk/why-health-literacy/>

2 [The cost-effectiveness of public health interventions](#)

3 [Promoting health, preventing disease: is there an economic case?](#)

# Introduction

Our vision is to empower every Enfield resident to live healthier for longer.

Enfield's Joint Local Health and Wellbeing Strategy (HWBS) sets our shared vision, ambition, and priorities for the next six years.

Enfield is home to an estimated 330,000 people and our long-term ambition is for every resident to **Start Well, Live Well and Age Well**. Our strategy groups together a series of important priorities based on each of these different stages of our lives.



## START WELL

**Thriving children and young people**

Support every child to have the best start in life and thrive from conception to the age of 19 or 25 for young people with special educational needs and disabilities (SEND)



## LIVE WELL

**Strong, healthy and safe communities**

Support our communities to live active, healthy lives and work with our partners to provide high quality and accessible health services



## AGE WELL

**Healthier, more independent and longer lives**

Support people to maintain good health and independence well into older age, ensuring every stage of life is valued and spent in the best possible health

## The role of our Health and Wellbeing Board

Enfield's Health and Wellbeing Board (HWB) plays a key role in improving the health and wellbeing of our local population. The HWB is a forum in which the Council Leader, Councillors and key leaders from the local health and care system, including the voluntary and community sector, provide strategic direction to improve health and wellbeing in the borough.

The HWB is responsible for assessing the needs of the population and publishing this strategy, which identifies and agrees the health and wellbeing needs of Enfield's population. This directly informs the joint commissioning arrangements for different services and support provided locally.

**As a board, our actions are guided by five, equally important, principles:**

- **Tackle inequalities and promote equitable outcomes.**
- **Prioritise prevention and early intervention to help residents stay healthy and treat health problems before they become serious.**
- **Empower our residents to maximise their health knowledge and maintain independence.**
- **Ensure clear communication and effective team-working with partner organisations and residents.**
- **Develop and provide sustainable and cost-effective services that are person-centred and fit for the future.**

In applying our principles we consider health in its fullest definition – this means working to improve physical health, mental health, and social wellbeing.

Over the next six years, the HWB will oversee the development and delivery of biennial action plans (every two years), based on the priorities set out in this strategy. Each action plan will include:

- What we need to do to deliver on our priorities and what success looks like.
- The organisations and lead individuals responsible for managing and delivering the work.
- When the actions need to be completed and any milestones along the way.
- What progress has been made and other considerations such as funding or potential risks that might impact the completion of the action.

The action plan will be a dynamic document, which is regularly reviewed and updated, to make sure it responds to local, regional and national developments.

## What is health?

Health is about much more than just the physical presence or absence of disease.

Instead, when we talk about health in our strategy, we are considering physical, mental, social and emotional wellbeing.<sup>4</sup> We consider the different factors that influence this in our section on 'Population Health'.

As we work towards achieving our vision we will ensure our actions protect and promote every aspect of good health in everything we do.

<sup>4</sup> [The Meanings of Health and its Promotion](#)

# A “Population Health” approach

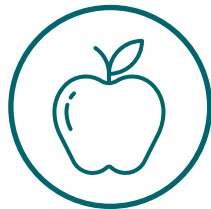
The foundations of our strategy are built on a population health approach.

Population health is an approach aimed at improving the health and wellbeing of our entire population, while reducing health inequalities. As an approach it recognises that there are lots of factors (or determinants) that effect our health and wellbeing, many of which are outside of the reach of health and care services.<sup>5</sup>

There are **four interconnected pillars** to a population health approach:



**Wider  
determinants of  
health**



**Lifestyle and  
behaviours**



**Integrated health  
and care systems**



**Places and  
communities we  
live in**

## Pillar 1: Wider determinants of health

In 2010, the [Marmot Review](#) highlighted the relationship between social and economic inequalities and inequalities in our health outcomes.

A large proportion of these differences arise due to the wider determinants of health – these are factors such as income, education and housing. They affect people differently, based on factors like our age, gender, ethnicity, sexuality, and disability, and people will often experience multiple social inequalities that further reinforce the differences in their health outcomes.<sup>6</sup>

The impact of the wider determinants creates a social gradient in health. Health inequalities are not confined to just those living in greatest deprivation, although they experience the greatest injustice. At every point on the gradient of social inequalities there are health inequalities. We are all harmed by health inequalities, and we all benefit from levelling the social gradient in health.

The message today is still clear – the distribution of power and resources have a profound impact on how we start life, live and age. The wider determinants influence our access to and interaction with opportunities and resources, and ultimately, our health and wellbeing.<sup>7</sup>

Marmot identifies eight key policy objectives for the Marmot Community, which have built on previous work set out in the Marmot Review. They aim to reduce the social gradient in health:<sup>8</sup>

1. Give every child the best start in life
2. Enable all children, young people and adults to maximise their capabilities and have control over their lives
3. Create fair employment and good work for all
4. Ensure a healthy standard of living for all
5. Create and develop healthy and sustainable places and communities
6. Strengthen the role and impact of ill-health prevention
7. Tackle racism, discrimination and their outcomes
8. Pursue environmental sustainability and health equity together

<sup>5</sup> King's Fund (2022) [What is a Population Health Approach?](#)

<sup>6</sup> The Health Foundation (2018) [What makes us healthy](#)

<sup>7</sup> Health Equity in England: [The Marmot Review 10 Years On](#)

<sup>8</sup> Wider Determinants of Health, [Marmot 8 Policy Objectives](#)

Our strategy's principles and priority areas set out how we will address Marmot's key objectives but acting on these wider determinants will require us to work with partner organisations across the whole of society. This includes organisations like schools and education settings, housing organisations and landlords, police and fire services, and private sector companies like shops, restaurants and cafés, alongside our existing partners in the health, social care and voluntary sectors.

- **The percentage of pupils eligible for Free School Meals has increased in Enfield by 50% from 19.4% in 2019/20 to 29.1% in 2022/23 (an increase by 9.7 percentage points).**
- **Enfield has an acute shortage of social and affordable homes, with over 6,000 households on the Housing Register and over 3,000 households living in temporary accommodation.**
- **The median household income in Enfield is £41,100. This is the 10th lowest of the London boroughs.**
- **According to the 2021 Census, 57,813 Enfield adults aged over 16 years (22.5% of the total) had no qualifications compared to the London average of 16.2% and national average of 18.2%.**

## **Pillar 2: Lifestyle and behaviours**

Our lifestyle can have a significant impact on our overall health and wellbeing. Behaviours such as inactivity, smoking, consuming too much alcohol, eating an unhealthy diet, and not protecting our skin from excessive sun exposure, can have a negative impact; and behaviours such as regular exercise or activity, good sleep quality, and developing skills to manage stress, can have a positive impact.

The wider determinants of health also influence the opportunities we have to make healthy choices.<sup>9</sup> For example, income inequality increasingly prevents many people from accessing a healthy, balanced diet – food poverty is on the rise in Enfield and more of our residents are having to use food banks. Locally, two community-run food pantries have been set up in Edmonton Green and Enfield Town library.

- **62.7% of adults in Enfield are physically active, doing at least 150 minutes of moderate intensity activity each week compared with 66.8% in London and 67.3% in England (2021/22).**
- **13.5% of Enfield adults smoke (more than 35,400 residents), this is higher than the London and England average of 11.7% and 12.7%. 5.4% of Enfield mothers are still smokers at the time of delivering their baby. This is higher than the London average (4.6%) but lower than the England average (8.8%).**
- **59.7% of Enfield adults are overweight or obese compared with 55.9% the London average.**
- **8.4% of Enfield residents are living with diabetes, higher than London and England averages.**

## **Pillar 3: Integrated health and care systems**

In recent years there have been significant changes to how public health and healthcare organisations work together. In 2021, the Government abolished Public Health England and established two new agencies, the [UK Health Security Agency \(UKHSA\)](#) and the [Office for Health Improvement and Disparities \(OHID\)](#). Locally and regionally, there have been new organisations established to co-ordinate and plan sustainable health and social care provision to improve population health outcomes, together these form elements of the new [Integrated Care Systems](#).

<sup>9</sup> The Health Foundation (2018) [What makes us healthy](#)

Following the introduction of the [Health and Care Act \(2022\)](#) the local authorities, NHS institutions and voluntary sector organisations of the five boroughs in North Central London (NCL) partnered to form an Integrated Care System (ICS). The NCL ICS is responsible for planning health and care services across North Central London and aims to:

- tackle inequalities;
- enhance productivity and value for money; and
- help the NHS support broader social and economic development.

An effective and integrated health and care system requires a joined-up and sustainable approach to working with our population, particularly as we manage the growing number of patients with multiple long-term conditions. In April 2023, the [North Central London Population Health and Integrated Care Strategy](#) was published. This sets out the ICS' strategic vision for health and care integration, and actions to improve population health and to tackle inequalities across North Central London.

## NCL Population Health and Integrated Care Strategy

We currently focus a high proportion of resources on urgent care and the existing healthcare system treats individual conditions but not always the underlying drivers of poor health. The [NCL Population Health and Integrated Care Strategy](#) aims to move the partnership away from being a collection of health and care organisations that are often reactive, demand-driven and focused on their part of the pathway (or services).

Instead, to become a population health system, the NCL ICS will focus on prevention and proactive care, and work together to act on the wider determinants of health. Our system needs to improve life chances, prevent illness, and promote physical and mental well-being. We want our residents to stay well and be in control of their health, feel heard, and be confident that the system is working and that their care is right for them. This will help our population to live more of their life in good health.

- **The number of emergency hospital admissions in Enfield was 1,748 per 100,000 in 2022/2023. This was higher than the London average.**
- **The rate of delayed transfers of care from hospitals to adult social care in Enfield was 5.5 per 100,000 in 2019/20. This is below the London average.**
- **Between April 2018 and March 2023, 14.8% of Enfield adults eligible for a health check were offered one (aged 40-74), this is the lowest rate in London for this time period.**

## Pillar 4: Places and communities we live in

The places and spaces we use such as town centres, libraries and leisure centres can influence our health and how we feel. For example, well maintained and accessible public areas like parks and green spaces can help us to be more physically active and socially connected.<sup>10</sup> Locally, we are investing in the biodiversity of our borough through the introduction of new wetlands, wildlife programmes and green spaces. This is providing more people with access to nature and the associated health and wellbeing benefits this brings, while also helping to mitigate climate change and protecting residents and businesses from the impacts of changing and extreme weather that we are starting to experience.

<sup>10</sup> The Health Foundation (2018) [What makes us healthy](#)

We know that opportunities to socially connect play a vital role in influencing people’s physical and mental health and wellbeing. Social connection, including community, friends and family help us to live longer, healthier, and happier lives. Evidence shows that loneliness and social isolation are associated with a 30% increased risk of heart disease and stroke.<sup>11</sup>

Across the borough, we are nurturing and celebrating our arts, heritage and creative sectors, enabling more people to experience culture and connect with one another in our town centres, museums, theatres and libraries. Our libraries provide a range of services for local people and opportunities to socially connect. This includes books and digital access, makerspaces (where people can engage in crafts and other activities), support groups for all ages and access to skills and training, health and wellbeing support. The library service has developed partnerships with over 100 organisations to provide a range of universal services.

The new Council Plan: Investing In Enfield, sets out our [priorities](#) for investing in the places and communities we live in. These are summarised below:

Priorities	Principles	Future outcomes
<ul style="list-style-type: none"> <li>• Clean and green places</li> <li>• Strong, healthy and safe communities</li> <li>• Thriving children and young people</li> <li>• More and better homes</li> <li>• An economy that works for everyone</li> </ul>	<ul style="list-style-type: none"> <li>• Fairer Enfield</li> <li>• Accessible and responsive services</li> <li>• Financial resilience</li> <li>• Collaboration and early help</li> <li>• Climate conscious</li> </ul>	<ul style="list-style-type: none"> <li>• Residents live happy, healthy and safe lives</li> <li>• Residents earn enough to support themselves and their families</li> <li>• Children and young people do well at all levels of learning</li> <li>• Residents age well</li> <li>• Residents live in good quality homes they can afford</li> <li>• Residents live in a carbon neutral borough</li> </ul>

- In 2022/23 12,636 young people engaged in our local youth offer (including our [universal youth services](#) and [Inspiring Young Enfield](#)).
- Enfield’s crime rate was 111.2 offences per 1,000 residents, lower than the London average of 123.6, in the past 12 months (ending October 2023). This is a decrease of 1.4% from the previous 12 months (ending October 2022).
- Enfield has 1,030 hectares of parks and open spaces, attracting 13 million visitors each year.
- During the year 2022/23 there were over 1 million visitors to Enfield libraries.

11 The Health Foundation (2018) [What makes us healthy](#)

# Addressing health inequalities

## What are health inequalities?

Health inequalities are avoidable differences in health between individuals, communities, or populations.

Health inequalities contribute to shorter lives with more years spent in ill health. Evidence shows that individual factors like our genetics only contribute to a small portion of our overall health – the greatest contribution comes from the wider determinants which contribute to at least 50% of our health outcomes.<sup>12</sup>

What this means for most people is that our health outcomes are not predetermined. It is therefore vital we work to reduce health inequalities by acting on the wider determinants and that we take collective action across every part of our society.<sup>13</sup>

To inform our work, we take insights from our [Joint Strategic Needs Assessment](#), [Equality Impact Assessments](#), research, and community and partner engagement. This helps us to inform all decisions and action across the pillars of our population health approach. Looking ahead we will explore opportunities to further enhance our Joint Strategic Needs Assessment so that it better captures the needs of all communities living in Enfield.

## Action to reduce health inequalities is a core commitment of our strategy

In providing our universal services we will always ensure that the actions we take will contribute to reducing inequalities. We will also ensure that the right tailored support is available for people from the most vulnerable groups in society. These groups will have varied and unique needs and we will need to provide focused support to achieve the aspirations set out within our priority areas. Our biennial action plans will set out the specific groups of people, and the actions to help improve their health, in detail.

## Core20PLUS5

As part of our commitment to tackling health inequalities, Enfield Council is currently working with our local healthcare partners on the [Core20PLUS5](#) initiatives. This is a national approach that aims to target action at those groups most vulnerable to health inequalities – the **Core20**, who are the most deprived 20% of the total population<sup>14</sup> and the **PLUS** groups.

The **PLUS** population groups are groups of people that face substantial barriers to accessing care and are underserved by existing services.

This includes people from [‘inclusion health groups’](#) who are especially vulnerable, including people experiencing homelessness, Gypsy, Roma and Traveller communities and victims of modern slavery.

The approach identifies **5** key clinical areas of health inequalities for adults and **5** key areas for children and young people:

### Adults:

- Maternity care
- Physical health checks for people living with severe mental illness
- Seasonal vaccines for people living with COPD
- Early cancer diagnosis
- Hypertension and high cholesterol

### Children and Young People:

- Asthma
- Diabetes
- Epilepsy
- Oral Health
- Mental Health

We also want our work to address local priorities and to achieve this North Middlesex University Hospital have expanded **Core20PLUS5** with our local **+2** – HIV and sickle cell anaemia. Two important conditions that are more common in Enfield when compared to the rest of the UK.

12 The King's Fund (2018). [‘A vision for population health: Towards a healthier future’](#) page 16

13 Barr B and others (2017). [‘Investigating the impact of the English health inequalities strategy: time trend analysis’](#) British Medical Journal: volume 358, issue 8116

14 Based on a measure called ‘Index of Multiple Deprivation’

# The effects of COVID-19

**The COVID-19 pandemic had a profound impact on our lives and on our health. Lockdown helped to keep us all safe whilst the COVID-19 vaccines were developed, but we cannot ignore the harms it caused. People's lives were upended and many of us lost loved ones and friends, jobs, and vital connections with our support networks. Children and young people faced substantial challenges and disruption.**

Alongside the direct challenges that caring for people with COVID-19 presented, our communities have also had to deal with disruption across the wider healthcare system. There were significant reductions in capacity for long-term condition care and there is now a sizeable backlog of people waiting longer for care. During the pandemic people were also less likely to seek help for non-COVID-19 illnesses, and this has led to health problems being diagnosed later, when they are typically both more severe and less treatable.

## Exacerbating risk factors for poor health<sup>15</sup>

Over the course of the pandemic, we saw an increase by nearly 10 percentage points in the number of adults drinking with “increasing” or “higher” risk. The consequences of heavy drinking are far reaching, and alcohol causes many diseases including liver disease, hypertension and stroke, cancers, and mental ill health.<sup>16</sup> The greatest increase in drinking was observed in the most deprived groups<sup>17</sup> and evidence shows that more deprived groups are at greater risk of harm than less deprived groups even when the amount of alcohol consumed is similar. As a result, the differences in COVID-19-related alcohol use between communities will likely worsen inequalities in the development of alcohol related diseases.

Additionally, between 2020 and 2022 the uptake of screening services (which aim to catch disease early whilst it is more treatable) also reduced.

Nationally, the proportion of eligible women who undergo breast cancer screening within six months of invitation fell from nearly 70% to 55% and in 2022 only 65% of eligible women had a screening examination in the prior three years. In Enfield this figure is 60%.<sup>18</sup>

Our mental health was also impacted and in Enfield, referrals to NHS mental health services for anxiety increased three-fold between 2019 to 2022.<sup>19</sup>

## Harnessing the lessons learnt

The pandemic challenged us all and has highlighted the profound health inequity in our society. It is vital that we commit to tackling these inequalities and we must also ensure that we continue to harness the power of the positive changes we made to the way we work.

We built strong partnerships with our local voluntary and community sector and strengthened our commitment to working with our partner organisations in the health system across North Central London. We also harnessed the power of technology to utilise new ways of working, with the transformation of services to digital and hybrid models. Across Enfield we are continuing to provide opportunities for people to socially connect through volunteering, mentoring, and befriending initiatives. This builds on the good practice of local organisations, and volunteer networks established during the pandemic and on the legacy of our [Enfield Stands Together](#) initiative. Our local partnerships will be vital to tackling the new and ongoing challenges we face.

We also saw the success of public health measures and crucially, vaccination.

15 Office for Health Improvement and Disparities. '[Wider Impacts of COVID-19 on Health \(WICH\) monitoring tool](#)' accessed: 31st August 2023

16 Lopez AD and others (2014). '[Remembering the forgotten non-communicable diseases](#)' BMC Medicine: volume 12, article 2008

17 Institute of Alcohol Studies (2022). '[The COVID hangover: Addressing long-term health impacts of changes in alcohol consumption during the pandemic](#)' page 10

18 Office for Health Improvement and Disparities. '[Public Health Outcome Framework](#)' accessed: 8th September 2023

19 NHS Digital. '[Mental Health Services Data Set \(MHSDS\)](#)' accessed: 12th September 2022



heard about social media – whilst a vital tool to help us stay connected, it can also expose individuals to bullying and harmful online content, putting their mental health and emotional wellbeing at risk. Tackling these barriers will require us to work innovatively with our partners and our communities – there is no quick fix.

## **Building and implementing our strategy – The challenges we face**

Our partners and community provided feedback on our draft strategy. Overall, our vision and ambition, principles, and priorities were well supported – it was clear that achieving good health and wellbeing is important to the people of Enfield and that we have identified important areas of concern. However, communities understandably want to know how we are going to achieve success and what success looks like. Important areas of feedback related to:

- The importance of joined up working across our partnership.
- Making decisions informed by our communities needs and their lived experiences.
- The vital need to build our health literacy and resilience as a community.
- Tackling inequalities and delivering a Fairer Enfield, which remains as important as ever. The cost of living was a notable concern.
- Prevention and early help as key to improving health outcomes. This included topics such as vaccine take-up, tackling obesity, smoking and vaping.
- Social connection, inclusion and healthy environments, which are important to how we feel and how healthy we are. Our mental health is as important as our physical health and must be considered equally as services are provided and developed.
- A general experience of insecurity around health and care service provision and concerns with accessing GPs, mental health services and support, dental and hospital appointments, as well as NHS waiting times.

Our partners at [Healthwatch Enfield](#) also have an important role in advocating for the people of Enfield and holding our system to account. Speaking to the people of Enfield, they have identified the following community priorities:<sup>20</sup>

- GP access
- Young people’s mental health
- Access to NHS dental care
- Cancer screening
- Housing and its impact on health and wellbeing

We recognise the importance each of these priorities has towards helping people stay healthy and we believe they are reflected in the priorities we set in our strategy across the life course.

We have set ourselves ambitious targets – good health is one of the most important aspects of life, and it is right that, as a partnership, we hold ourselves to a high standard. At the same time our partnership is facing unprecedented demand for services and difficult resource constraints – the challenge in achieving our ambitions is sizeable.

A key mechanism for achieving our ambition is through robust action planning across all our partner organisations. By working together to better integrate care, we can identify and remove unnecessary duplication and redirect resources to improve care elsewhere. Alongside the strategy, our partnership is also developing an extensive monitoring and evaluation framework. As part of our biennial action plan cycle, this will allow us, and our residents, to track our progress and to identify what is, and what isn’t working.

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<sup>20</sup> Healthwatch Enfield – Listening to Enfield: Community Priorities for 2024–2025

## Thriving children and young people

### The best start in life for children and young people

### Families are empowered and informed about health and wellbeing

### The right support, in the right place, at the right time

- By the age of five, 4% of children in Enfield have had a tooth removed due to decay. This is the worst rate for dental extraction in 5-year-olds in London.
- Enfield has the third lowest uptake of the MMR vaccine (at least one dose) in England at 75% and only 65% of children have received their second MMR dose by age 5.
- In 2022/23, 43% of year 6 children in Enfield were overweight or obese, this is higher than the London average of 39% and England average of 37%.
- In 2021/22, 170 young people in Enfield received treatment for cannabis use disorder compared with 95 in 2009/10.
- 4,041 children and young people with special educational needs and disabilities (SEND) have an Education, Health and Care Plan (EHCP) maintained by Enfield Council as of 1 May 2022.
- In Enfield, 24% of children do not meet the expected level of communication and language skills at the end of reception, compared to the London average of 21%.

We want every child and young person in Enfield to thrive. The first 1,001 days of their lives (from conception up until the age of 2), can have a significant impact on their development and their life chances; including how well they build relationships, achieve at school and their future job prospects, to their overall health and wellbeing.

However, their development and their life chances can also be impacted by different factors, such as early relationships and the care they receive, living in poverty or becoming looked after.

Throughout the COVID-19 pandemic, children and young people faced substantial challenges and disruption, which deepened existing inequalities. The pandemic had a disproportionate impact on children from deprived backgrounds<sup>21</sup> and those with special educational needs and disabilities (SEND).<sup>22</sup> COVID-19 impacted every stage of our children and young people's education, including in the critical early years, when interaction with others is a key factor in the development of speech, language, and social skills. Education outcomes are one of the key drivers of health outcomes in later life with high quality education known to reduce health inequalities. However, nationally illness is the primary reason for pupils being absent from their school or setting.<sup>23</sup> Addressing barriers to school attendance, including support for those with chronic conditions is important to helping our children and young people to learn and to be in school.<sup>24</sup>

Locally, with the support of grant funding, we are developing our Community and Family hub models; improving take up of funded early years education places; and helping families access the right information, advice, and support for their children as early as possible. We are also further developing the range of inclusive play, leisure, social and informal learning opportunities available in the community. This will support children and young people to engage in positive activities which enable them to learn new skills and build healthy relationships and confidence.

21 Centre for Evidence and Implementation (2022). '[Implications of COVID for Early Childhood Education and Care in England](#)' page 14

22 <https://www.gov.uk/government/news/children-and-young-people-with-send-disproportionately-affected-by-pandemic>

23 House of Commons, Education Committee, (September 2023) [Persistent absence and support for disadvantaged pupils, Seventh Report of Session 2022-23](#)

24 The King's Fund. '[Healthy schools and pupils](#)' accessed: 11th September 2023

Importantly, it will enable them to have fun and boost their physical health, mental health and emotional wellbeing.

Young people have a crucial and leading role to play in supporting their own health and wellbeing and that of their peers. We recognise that some children and young people, such as looked after children, care leavers, those with SEND, children and young people in contact with the youth justice system, and those with caring responsibilities for family members, will need additional and tailored support. For these groups we have dedicated strategies and plans which set out our priorities and commitments to help young people to thrive. We believe in empowering young people to seek out preventive healthcare and to make informed choices about their health and wellbeing. Locally, young people have been working together with the Council to campaign, raise awareness and to empower their peers around health and wellbeing. This includes “[How are you?](#)” a film about emotional wellbeing by Enfield’s Young Mayor and Youth Parliament, and the launch of the “[Looking after your mental health and emotional wellbeing](#)” online guide.

Finally, we are working with our partners in Enfield to create places and spaces where children and young people can be healthy and feel physically and emotionally safe. This includes reducing the number of vehicles on our roads and improving air quality, and we are working together with our partners such as the Police to tackle violence and exploitation affecting children and young people under the age of 25.

### Project Spotlight: Youth and Family Hubs

In 2022, Enfield was selected as one of 75 local authorities to receive grant funding for 3 years to develop and implement Family Hubs.

We are transforming our delivery of early help and will be providing [Start of Life](#) services from two brand new [Youth and Family Hubs](#) at Ponders End and Craig Park, in addition to satellites across the borough. Enfield’s Youth and Family Hubs bring together lots of different services for children and families, making it easier to get the help at the right time.

This will include parenting support, infant feeding through development of a breastfeeding peer support programme, sessions and resources to help parents and carers provide a thriving home learning environment, and perinatal mental health support with a focus on promoting positive early relationships.

Our Youth and Family Hubs programme will provide support to parents and carers, contribute to a reduction in inequality in health and education outcomes, and help build the evidence base for what works when it comes to improving outcomes for babies, children, and families.

## Our Priorities

### Priority 1

#### Support children to thrive in the early years and to be ready for their school or education setting

Becoming a new parent can be an exciting and hopeful time for many people. It can also be a time of heightened anxiety and worry. Our partnership is committed to providing preconception and pregnancy support, advice and care to ensure the very best start in life. We want to support all parents to feel empowered, to do the best for their babies, and to establish a strong and secure relationships with their infants through our integrated [Start of Life](#) offer.

During these crucial first years, early education opportunities including communication and language, personal, social, and emotional development, and physical development, provide the crucial foundations for learning, health and wellbeing and later independence into adulthood.

We are committed to improving the take-up of [funded high-quality early education](#). We will also be working hard to support our early years and school-age workforce to develop the skills they need to implement and embed trauma-informed practice in their day-to-day work, and to identify and provide the right support to children with additional needs including speech, language and communication needs (SLCN) as early as possible.

## Priority 2

### Improve nutrition, oral health and physical activity among children and young people

According to the National Child Measurement Programme (NCMP) 2021/22 data, the prevalence of childhood obesity in Enfield remains above the national average, and there is a notable increase in obesity between Reception and Year 6.

Childhood obesity is a health inequality which puts children and young people at risk of worse health outcomes as they grow up, including tooth decay, poor mental health and type 2 diabetes.<sup>25</sup> Childhood obesity increases the risk of long-term conditions in adulthood.<sup>26</sup> Obesity is driven by multiple factors including the food our children and young people consume, physical activity levels, the environment we live in and social norms.<sup>27</sup>

Locally, we are committed to supporting children, young people and their families to access healthy food, maintain a healthy weight, and to be more physically active. This includes by delivering our [Holiday Activities and Food Programme \(HAF\)](#) and increasing the range of inclusive play and leisure activities available in the borough. We are also promoting the benefits of active travel and making it easier to choose.

Improving oral health remains an important focus and we are continuing to promote oral health in schools and early years settings through our local dental health advocates, as well as providing the fluoride varnish service in early years settings to help prevent tooth decay.

## Priority 3

### Support children and young people to maintain good emotional wellbeing and mental health

We all need good emotional wellbeing and mental health so that we can live happy and healthy lives. Good mental health helps us to be ready to do the things we want to do with our friends and family and to make healthy life choices. We want 'mental health' and 'mental health help' to be talked about using a common

language that everyone understands, and we want young people to be informed to make decisions about the support they need.

We recognise that children and young people face new challenges to maintaining good mental health. The pandemic has increased rates of anxiety and social media, whilst a vital tool for remaining connected, can also contribute to bullying and exposure to harmful online content.

Locally, we are developing a new approach to emotional health and wellbeing services for children and young people in Enfield, focusing on prevention and early intervention. The THRIVE Framework<sup>28</sup> is a way of organising mental health support for all children and young people aged 0-25 (and their families). It involves thinking about the needs of the child or young person rather than focusing on a diagnosis.

## Priority 4

### Deliver early interventions and empower young people and families to seek out preventative healthcare

Access and confidence in seeking out preventative healthcare and early interventions is crucial as we empower young people's health literacy with the information, advice, and support they need. Locally we are focusing on 4 key areas:

- **Vaccinations:** we are committed to significantly increasing the take up of early years and childhood vaccinations including the MMR vaccine (which protects against measles, mumps and rubella) and the 6-in-1 vaccine.
- **Sexual and reproductive health:** we are continuing to work in partnership to deliver a comprehensive range of sexual and reproductive health services for adolescents, including access to education, advice, and support; and addressing barriers to prevention, testing and treatment.
- **Drugs and excessive alcohol:** we are continuing to deliver substance misuse support to young people and their families including the delivery of information, advice, guidance and access to treatment services.

<sup>25</sup> North Central London Whole System Approach to Obesity Mapping

<sup>26</sup> Public Health England (2021) Guidance, early years high impact area 4: [Supporting healthy weight and nutrition](#)

<sup>27</sup> North Central London Whole System Approach to Obesity Mapping

<sup>28</sup> [THRIVE Framework for System Change](#)

- **Smoking and vaping:** we are working with our schools and in our community to implement initiatives such as smoke free zones to de-normalise smoking as a behaviour and to protect children and young people from second-hand smoke. We will also work alongside our partners to enforce the law restricting the sale of vapes to children and young people.

### **Our partnership's key strategies include:**

- [Empowering Young Enfield](#)
- [Looked after Children Strategy](#)
- [SEND Partnership Strategy](#)
- [Tackling Child Neglect Strategy](#)
- [Youth Justice Plan](#)
- [Enfield Inclusion Charter](#)
- [NCL Children and Young People's Mental Health and Emotional Wellbeing Transformation Plan](#)
- [NCL Start Well: Opportunities for improvement in maternity, neonatal, children and young people's services in North Central London](#)
- [Supporting Independence: A Local Prevention Strategy](#)

## Strong, healthy and safe communities

**People have the knowledge and confidence to live healthy lives**

**An environment and community that keeps us healthy**

**Health services that support and empower residents**

- Just 20.7% of Enfield residents stated they ‘definitely’ had enough support from local services to manage their long-term condition compared to 25.2% of North Central London residents.
- In Enfield, 6.4% of deaths are attributable to poor air quality, this compares to 6.5% in London and 5.5% in England.
- Nearly two-thirds of Enfield adults are now physically active but only 1.4% of people in Enfield cycle to work and only 5.7% travel on foot compared to the 32.5% who travel by car or van.
- In Enfield, 8.1% of our residents aged over 16 feel lonely ‘often’ or ‘always’ compared to 6.5% of London and England residents.

In Enfield we are committed to working with our residents and partners to build and maintain strong, healthy and safe communities where people lead active lifestyles, have access to healthy food, are smoke-free, feel safe in and connected to their community, and live in good health for as long as possible.

Making “*the healthy choice, the easiest choice*” has been an aspiration in many parts of the UK for some time and was a core focus of Enfield’s previous [Joint Health and Wellbeing Strategy](#). Supporting and empowering our residents to make healthy choices and to lead an active life could not only lead to fewer hospitalisations and deaths each year, but also reduce the financial demand on services.

Physical activity is a significant factor in determining people’s health, with inactivity increasing the risk of long-term conditions including heart disease, diabetes and other obesity-related illnesses. People in Enfield are less likely to be physically active and our rates of obesity are higher than London averages.

Access to healthy food is another important determinant of health. Income inequality is increasingly preventing many people from accessing a healthy, balanced diet – food poverty is on the rise in Enfield and more of our residents are having to use food banks. We are continuing to work with our partners to help residents experiencing financial hardship to access low cost, sustainable and healthy food in community-run pantries across the borough. We have already set up two food pantries in Edmonton Green and Enfield Town library.

As with all life stages, to live well, we need to also address the wider determinants of physical and mental health including housing, education, welfare, work and poverty – and contribute to reducing health inequalities.

### Project Spotlight: Community Advice Hub

The pandemic and cost of living crisis shone a light on the wider determinants that impact the health of residents in Enfield and nationally. Income, housing, skills and employment are all vital factors that affect the life expectancy and health outcomes of an individual. Supporting individuals with these wider determinants are a vital part of helping Enfield residents to live well.

An innovative project that focuses on tackling the wider determinants is the [Community Advice Hub](#). The Hub is run by North Middlesex University Hospital NHS Trust in collaboration with Enfield Age UK, Enfield Carers Centre, Riverside Enfield, Haringey Council Connected Communities, Enfield Connections and Enfield Council. The Hub is based on the hospital site to bring community advice services into a setting where hospital patients, staff and visitors can easily access support.

The Hub is open Monday to Friday, from 10am to 4pm and accepts walk-in self-referrals alongside 'social prescribing' referrals from healthcare professionals. The Hub uses a 'no wrong door' approach and provides support on topics such as: financial advice on debt, benefits, energy bills and council tax; newborn and childcare advice; housing advice; and referrals to other community groups and services. The hub is also an opportunity for people to be signposted to health support in their community or in the hospital, for example smoking cessation support or alcohol support services.

## Our Priorities

### Priority 1

#### Empower residents to grow their 'Health Literacy' to make healthy choices

It has been estimated that health literacy related problems may account for up to 5% of all NHS spending,<sup>29</sup> and there is a close link between socio-economic deprivation and lower health literacy.

The NHS defines health literacy as *"...a person's ability to understand and use information to make decisions about their health."*<sup>30</sup> Important elements of health literacy include *"having enough knowledge, understanding, skills and confidence to use health information."* This enables us to take an active role in our own health and wellbeing, participate in our care, and to navigate

our local health and social care systems.<sup>31</sup>

Locally, we are committed to supporting the health and care workforce to empower our residents to identify and navigate information, advice and support services. This includes promoting registration with a GP, enhancing local signposting schemes and raising awareness of support in the community.

We also want to explore opportunities to work in partnership with our communities to empower them to be providers and champions of information to help us to address the health literacy challenge, including through *Community Health Checks*.

### Priority 2

#### Support residents to prevent and manage major conditions

Improvements in healthy lifestyle have stalled nationally, particularly amongst more deprived communities, further exacerbating health and other inequalities.<sup>32</sup> A proportion of our residents have or will develop major conditions. These include conditions like cancer, lung disease, musculoskeletal disorders, cardiovascular disease, diabetes and mental ill-health.

Alongside our commitment to promoting good health literacy (that empowers individuals to make the daily decisions that support the good management of their long-term conditions, such as stopping smoking, being active and maintaining a healthy weight) we are also developing a programme of *Community Health Checks*. By working with our voluntary and community sector partners we can provide easy opportunities for routine monitoring for things like blood pressure. We will also ensure our targeted [NHS Health Checks](#) and cancer screening services continue to provide support to those eligible, to help identify and reduce the risk of major conditions before they become serious. This enables people to review their health with a professional, catch hidden problems early, and discuss health positive changes they can make to their lives.

29 [NHS Digital Services Manual \(updated 2023\) Health Literacy](#)

30 [NHS Health Literacy Definition](#)

31 <https://www.healthliteracyplace.org.uk/why-health-literacy/>

32 <https://www.england.nhs.uk/ourwork/prevention/secondary-prevention/>

By catching these common problems early, we will be more likely to prevent people from developing complications associated with the condition – this is known as ‘*secondary prevention*’ and it is a key measure to enabling people to live longer, healthier lives.

### Priority 3

#### **Build a healthy environment that protects and promotes good health and an active lifestyle**

Places and spaces, including public buildings, the homes we live in, and parks and green spaces, are major determinants of our health and wellbeing.

Locally, we are making our roads safer and more pleasant environments for walking or cycling, to encourage active travel and improve air quality. We are also continuing to invest in improving everyone’s access to sport, including new opportunities for activity in our parks and improving the activity offer inside our leisure centres.

We are working toward a vision of more and better homes for Enfield in the context of unprecedented financial challenges, with rising inflation, significant interest rate increases, a cost-of-living crisis and insufficient funding to support the increasing number of households in need of affordable housing. We know that too many Enfield residents do not have access to a home they can afford, and we need to work as a partnership to minimise the negative impact of this in the short and medium term, while continuing to work toward our longer-term vision of more and better homes for Enfield.

In our role as a landlord, Enfield Council is investing in and improving our council homes in partnership with our tenants and leaseholders, so that homes are safe, secure and comfortable, both now and for the future. This means people can live with sufficient space and in thermal comfort, free from the negative impacts of damp or mould, extremes of temperature, and poor air quality. We also want people to live in mixed-income neighbourhoods where they feel a sense of belonging, can access healthy and nutritious food, green spaces, leisure facilities

and community services. We also recognise the threats posed to our health by climate change. Our revised Climate Action Plan includes greater emphasis on the co-benefits of climate action on improving the health, wellbeing and financial resilience of our residents.

As the local population grows and their health needs change, we also need to work together as a partnership to identify and secure the facilities needed for primary, secondary and tertiary care, as well as the wider health and care system, so that there is sufficient healthcare provision in the places where it’s needed.<sup>33</sup>

### Priority 4

#### **Create connected communities that support good mental health, emotional wellbeing and resilience**

The communities we live in really matter for our emotional wellbeing and mental health. Sustainable employment, good quality homes, strong social networks and a sense of belonging play a big role in ensuring we live a happy life in good health. On the other hand, isolation, whether defined in social, physical or psychological terms is well known to have adverse health impacts, both physically and emotionally.<sup>34</sup>

Locally, we are supporting our communities to be well-connected and digitally included, tackling the harmful impacts of social isolation. Furthermore, we are committed to tackling the stigma that continues to pervade how our society talks about mental health and we will continue to support the most vulnerable in society – a key focus must be on preventing and supporting people in crisis and we are committed to leading local efforts on suicide prevention.

Equally, we recognise that traditional service offers across health and non-health sectors do not meet the needs of people living with mental ill health. Because of this, we will continue to explore innovate new work areas with our partner organisations, such as the NHS Core20PLUS5 approach of offering an annual physical health check to people living with severe mental illness.

33 <https://www.gov.uk/guidance/health-and-wellbeing>

34 <https://heart.bmj.com/content/102/13/1009>

## **Our partnership's key strategies include:**

- [Enfield Early Help for All Strategy](#)
- [Climate Action Plan](#)
- [Blue and Green Strategy](#)
- [Enfield's Local Plan](#)
- [Community Safety Plan](#)
- [Safeguarding Adults Strategy](#)
- [Violence Against Women and Girls Strategy](#)
- [Housing and Growth Strategy](#)
- [Enfield Housing Allocation Scheme](#)
- [Economic Development Strategy](#)
- [Tenancy Strategy](#)
- [Preventing Homelessness and Rough Sleeping Strategy](#)
- [North Central London Green Plan 2022-2025](#)
- [NCL Joint Plan Summary 2023-24](#)
- [NCL Learning Disabilities and Autism Programme Plan](#)
- [NCL Working with our People and Communities Strategy 2022/23 to 2025/26](#)
- [North London Mental Health Partnership Strategy](#)
- [North Middlesex University Hospital Trust Strategic Vision](#)
- [Royal Free London NHS Foundation Trust Strategic Vision](#)

## Healthier, more independent and longer lives

**People living healthier and socially connected lives**

**Communities that nurture and promote independence**

**The right support at every stage of life**

- There are currently 44,500 people aged 65 and over living in Enfield – this is set to increase to 50,200 by 2025.
- In 2021, 36% of people aged 65 and over living in Enfield lived alone.
- The most common cause of injury resulting in hospital admission for people aged 65 and over is falls.
- The average life expectancy at birth in Enfield is 84.1 years in females and 78.9 years in males.
- In 2021/22, 225 Enfield residents suffered a hip fracture.
- Only 68% of older people living in Enfield have their flu vaccine each winter.
- It is estimated that only 66.8% of people living with dementia in Enfield have been diagnosed and seen a specialist.
- Research suggests that 2 in 3 people want to die at home but in Enfield currently only 38% of people die at home.
- Enfield has one of the largest numbers of care providers in London, including 82 care homes.

The key to healthy ageing is to nurture positive health behaviours early in life. Eating well, keeping active, maintaining a healthy weight, and avoiding health harming behaviours like smoking and drinking too much alcohol all reduce the risk of developing long-term conditions and of having poorer health later in life.

But even if you don't start early, it's never too late to make a health improving change and for this reason it's important we target action early but continue to promote health positive behaviours throughout the life course. It is equally vital that we provide high quality care and work collaboratively with our partners across the health and care system, to create joined-up services that support those living with long-term conditions so that they can maximise their independence and live life to the fullest.

At every step we will ensure our work provides the right help for all but prioritises support to those with the greatest need so we can reduce inequalities and give every Enfield resident the opportunity to live a healthier, longer, and more independent life well into old age.

### **Project Spotlight: PainChek® and SMART Living Projects**

In 2021, Enfield became the first local authority in the UK to introduce AI-powered **PainChek®** technology in care homes to better identify and support residents who may be experiencing pain but are unable to express this verbally.

Moreover, our **SMART Living Project** aims to reduce social isolation through introducing digital technology into care homes to connect service users with friends and family. This innovative project was selected as a 2023 MJ Awards Finalist in the 'Digital Transformation' category.

Projects like this help to ensure that people stay happier, healthier, and independent for longer through the introduction of next generation technology in our current social care offer. Looking ahead, we will continue to harness the power of the communities we live in to tackle social isolation and support independence.

## Our Priorities

### Priority 1

#### **Assist every Enfield resident to have the social network they need to support their wellbeing**

Social isolation and loneliness are an all-too-common feature of older age, but they are not inevitable. Loneliness can lead to poor physical and mental health, and it is estimated that loneliness is as bad for our health as smoking 15 cigarettes a day.<sup>35</sup>

Locally, we will be working in partnership to identify those at greatest risk of isolation, such as people living with severe frailty and unpaid carers, and helping them to prevent loneliness, by encouraging community engagement and signposting to support. This includes working with our voluntary and community sector organisations to provide opportunities for volunteering, hobbies and social interaction. We will also be exploring opportunities to tackling age-related stereotypes and stigma by promoting intergenerational programmes that bring together older people and younger generations.

### Priority 2

#### **Help every Enfield resident prevent the risks of age-related ill-health**

There are many health problems that we are more likely to develop with age, from infections

like shingles and pneumonia, through to long-term problems like cancer, osteoarthritis, loss of eyesight and hearing, and dementia. Each of these problems has an impact in different ways, but there are things we can do to prevent and mitigate the harm from all of them.

Looking ahead, we are continuing to work in partnership to support people to maintain their independence by encouraging early access to vision and hearing care; helping people to understand and access vaccinations to prevent infections; and supporting people to maintain a healthy weight to reduce the impact of osteoarthritis.

We are also working hard to ensure access to specialist dementia services, so that people get the timely diagnosis and treatments that help to keep them well for as long as possible. Additionally, we are supporting our communities to reduce the impact of dementia by encouraging people to live '*brain stimulating lives*' with local opportunities for high quality education, employment, and community activity.

### Priority 3

#### **Enable every Enfield resident to live a resilient and independent life into older age**

Frailty reduces the ability of people to maintain their physical and mental independence and increases the risk of minor illnesses. Preventing older people from developing frailty is a key action to help residents maintain their independence and live happy and healthy lives.

Our existing services are designed to maximise opportunities for maintaining independence with a focus on early intervention and support before people lose vital abilities. We aim to empower people to act on the risk factors for developing frailty by making positive health changes earlier in life and raise awareness of the simple exercises that older people can do from home to maintain strength and balance.

We recognise the crucial role of unpaid carers, in supporting loved ones to live their lives in the setting that's right for them – it is equally vital that we also provide the right support that keeps them well.

<sup>35</sup> Holt-Lunstad J and others (2010). '[Social Relationships and Mortality Risk: A Meta-analytic Review](#)' PLOS Medicine: volume 7, issue 7

## Priority 4

### **Ensure every Enfield resident receives world class care at the end of life that makes the last stages of life as valued as every other**

At the end of life most people want a good death: comfortable, dignified and with seamless support for them and their loved ones. But many people are scared to talk about death and dying and worry about the impact on their friends and family. Good care takes good planning and alongside providing compassionate end of life care services we also need to tackle the stigma surrounding talking about death and dying. Only this can help us achieve good wellbeing at every stage of life.

In Enfield, we will seek to break down barriers and empower people to talk about dying and the end-of-life process, so that they can plan and prepare for this important stage of life. We will also be working in partnership to develop processes that help people to take control of their care; and supporting loved ones and communities by working with our NHS, voluntary and community sector partners to provide high-quality bereavement care.

#### **Our partnership's key strategies include:**

- [Supporting Independence: A Local Prevention Strategy](#)
- [Market Position Statement Addendum 2021-2026: Older Person Specialist Accommodation](#)
- [Respite Care Policy](#)
- [Provider Concerns Policy](#)
- [Self Neglect and Hoarding Policy](#)
- [Mental Capacity and Deprivation of Liberty Safeguards \(DoLS\)](#)
- [HASC Strength based Supervision Policy](#)

# Our Governance Framework

<p><b>Led by:</b></p>	<p>The Health and Wellbeing Board are responsible for providing strategic direction and leadership throughout the borough to deliver our vision and ambition, principles, and priorities.</p> <p>The Board are also responsible for developing and monitoring our action plan. The associated action plan will be kept up-to-date and will be regularly reviewed throughout the 6-year lifecycle of the strategy.</p> <p>On a biennial basis the strategy can be reviewed and refreshed as required, to respond to local, NCL or national updates. Any updates to the strategy are subject to agreement by the Health and Wellbeing Board and the Council's Executive Management Team.</p>
<p><b>Supported by:</b></p>	<p>The Health and Wellbeing Board is part of a wider network of boards and groups which are responsible for overseeing the successful implementation of the action plan.</p> <p>This includes partnerships such as the Enfield Borough Partnership, the Mental Health Partnership Board, and the SEND Partnership Board which bring together representatives from our community, statutory partners and the Voluntary and Community Sector.</p>
<p><b>Delivered by:</b></p>	<p>Individual actions are the responsibility of the named partner within the workforce. This could include the Local Authority, NHS, Voluntary and Community sector, schools and education settings, and commissioned services.</p> <p>These partners report on progress through their relevant internal governance structures which will feedback to the Health and Wellbeing Board.</p>


# Tracking our progress




There are two key mechanisms that help us to effectively plan and track our progress. The first is our Action Plan and the second is our Outcomes Framework.

## The Action Plan

We use the Action Plan to turn our priorities into actionable steps. Each action will detail which of our partner organisations is responsible, the expected timeframes, and any key risks that might impact delivery.

To make sure our Action Plan is ambitious but achievable, the Health and Wellbeing Board and Enfield's Borough Partnership have worked together to **select three priorities from our strategy – one for each stage of life** (Start Well, Live Well and Age Well). The Board and Partnership members were provided with the evidence relating to local need which informed discussions and a vote to identify the first set of priorities. The following three priorities have been chosen as the outcome of this process and will guide our joint action plan over the next 12 to 24 months:



		
<b>START WELL</b> Priority 3	<b>LIVE WELL</b> Priority 2	<b>AGE WELL</b> Priority 2
Support children and young people to maintain good emotional wellbeing and mental health	Support residents to manage their major conditions	Help every Enfield resident prevent the risks of age-related ill health

We will refresh our Action Plan at least every two years to ensure we are remaining responsive to our progress and local, regional and national changes. This will also provide an opportunity to refocus our priorities if needed, based on what is and what is not working.

## The Outcomes Framework

The North Central London (NCL) Outcomes Framework provides our partnership with an effective joint tool to measure our progress. The framework includes key indicators of health and wellbeing and an agreed set of outcomes that we want to achieve for our population in Enfield and across North Central London.

The indicators included in the NCL Outcomes Framework show how we are performing at borough and NCL level, compared to London and England. The Outcomes Framework can be used as a tool to help us identify and understand opportunities to improve and reduce inequalities. The framework can also help us identify areas where greater focus may be required and to monitor progress over time.

The latest data, along with recent historic data, for each of these indicators can be viewed on the dashboard by clicking [here](#). The framework is reviewed and data refreshed annually.

# Thank you for reading our Joint Local Health and Wellbeing Strategy 2024-2030.

If you would like to find out more about our plans and services, how we're doing and how to get involved, please visit our website [www.enfield.gov.uk](http://www.enfield.gov.uk)

 EnfieldCouncil  EnfieldCouncil